
General Synod Council of the Reformed Church in
America

Consolidated Financial Report
September 30, 2022

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Independent Auditor's Report

To the Audit and Risk Management
Committee of the General Synod Council
General Synod Council of the
Reformed Church in America

Opinion

We have audited the consolidated financial statements of General Synod Council of the Reformed Church in America and its subsidiary (the "GSC"), which comprise the consolidated statement of financial position as of September 30, 2022 and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the GSC as of September 30, 2022 and the changes in its net assets, functional expenses, and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of the GSC and to meet our ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Report on Prior Year Consolidated Financial Statements

The consolidated financial statements of the GSC as of September 30, 2021 were audited by other auditors, who expressed an unmodified opinion on those statements on January 25, 2022.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the GSC's ability to continue as a going concern within one year after the date that the consolidated financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

To the Audit and Risk Management
Committee of the General Synod Council
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In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the GSC's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the GSC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Plante & Moran, PLLC

January 26, 2023

General Synod Council of the Reformed Church in America

Consolidated Statement of Financial Position

September 30, 2022 and 2021

	2022	2021
Assets		
Cash and cash equivalents	\$ 3,279,235	\$ 3,560,120
Investments (Note 4)	13,775,656	17,683,700
Related party receivables (Note 10)	308,904	40,955
Prepaid expenses and other assets	670,549	437,331
Investments held under split-interest agreements (Note 4)	1,023,800	1,334,820
Investments held for long-term purposes (Note 4)	23,012,538	22,789,612
Beneficial interest in third-party perpetual trusts (Note 4)	1,613,697	2,157,654
Property, plant, and equipment - Net (Note 5)	3,272,276	3,549,830
	\$ 46,956,655	\$ 51,554,022
Total assets		
Liabilities and Net Assets		
Liabilities		
Accounts payable	\$ 207,880	\$ 113,786
Other liabilities	1,551,016	921,422
Capital lease obligation	3,589	28,023
Liabilities held under split-interest agreements	798,800	1,109,820
Amounts held for others in investments held for long-term purposes	3,727,629	4,477,148
	6,288,914	6,650,199
Total liabilities		
Net Assets		
Without donor restrictions:		
Undesignated	10,424,418	14,470,155
Noncontrolling interest of the Michigan Condo Association	335,844	353,606
Board designated (Note 6)	8,396,973	4,914,252
	19,157,235	19,738,013
Total without donor restrictions		
With donor restrictions (Note 6)	21,510,506	25,165,810
	40,667,741	44,903,823
Total net assets		
	\$ 46,956,655	\$ 51,554,022
Total liabilities and net assets		

General Synod Council of the Reformed Church in America

Consolidated Statement of Activities and Changes in Net Assets

Years Ended September 30, 2022 and 2021

	2022			2021		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, (Loss) Gains, and Public Support						
Contributions and grants	\$ 5,122,496	\$ 3,345,220	\$ 8,467,716	\$ 5,844,704	\$ 4,487,214	\$ 10,331,918
Assessments	5,542,829	-	5,542,829	5,916,752	-	5,916,752
Investment (loss) income - Net	(1,235,218)	(1,776,500)	(3,011,718)	407,928	2,514,426	2,922,354
Other income	289,112	36,192	325,304	241,083	5,690	246,773
Services provided to related entities	268,761	-	268,761	257,792	-	257,792
(Loss) gain on third-party perpetual trust	-	(543,957)	(543,957)	-	659,248	659,248
Total revenue, gains, and public support	9,987,980	1,060,955	11,048,935	12,668,259	7,666,578	20,334,837
Net assets released from restrictions	4,716,259	(4,716,259)	-	6,098,747	(6,098,747)	-
Total revenue, gains, public support, and net assets released from restrictions	14,704,239	(3,655,304)	11,048,935	18,767,006	1,567,831	20,334,837
Expenses						
Program services	13,135,244	-	13,135,244	14,372,509	-	14,372,509
Support services	2,149,773	-	2,149,773	2,218,170	-	2,218,170
Total expenses	15,285,017	-	15,285,017	16,590,679	-	16,590,679
Change in Net Assets	(580,778)	(3,655,304)	(4,236,082)	2,176,327	1,567,831	3,744,158
Net Assets - Beginning of year	19,738,013	25,165,810	44,903,823	17,561,686	23,597,979	41,159,665
Net Assets - End of year	\$ 19,157,235	\$ 21,510,506	\$ 40,667,741	\$ 19,738,013	\$ 25,165,810	\$ 44,903,823

General Synod Council of the Reformed Church in America

Consolidated Statement of Functional Expenses

Year Ended September 30, 2022

	Program Services				Support Services			
	Church Multiplication	Global Mission	Transformed and Transforming	Work of the General Synod	Total	Management and General	Advancement and Fundraising	Total
Payroll and related expenses	\$ 340,965	\$ 3,723,111	\$ 1,241,585	\$ 1,100,338	\$ 6,405,999	\$ 1,342,604	\$ 222,451	\$ 7,971,054
Grants	571,895	2,641,297	559,470	-	3,772,662	-	-	3,772,662
Office and occupancy	40,055	316,911	190,191	260,427	807,584	268,652	35,661	1,111,897
Meetings and events	20,285	97,359	152,265	891,684	1,161,593	15,114	555	1,177,262
Professional services	19,245	3,499	82,337	187,191	292,272	146,372	126	438,770
Travel and staff development	29,070	285,512	91,848	67,889	474,319	15,845	22,236	512,400
Depreciation	18,486	57,962	78,863	65,504	220,815	73,578	6,579	300,972
Total functional expenses	\$ 1,040,001	\$ 7,125,651	\$ 2,396,559	\$ 2,573,033	\$ 13,135,244	\$ 1,862,165	\$ 287,608	\$ 15,285,017

General Synod Council of the Reformed Church in America

Consolidated Statement of Functional Expenses

Year Ended September 30, 2021

	Program Services					Support Services		
	Church Multiplication	Global Mission	Transformed and Transforming	Work of the General Synod	Total	Management and General	Advancement and Fundraising	Total
Payroll and related expenses	\$ 386,159	\$ 3,710,181	\$ 1,740,500	\$ 1,184,188	\$ 7,021,028	\$ 1,396,449	\$ 237,161	\$ 8,654,638
Grants	436,221	2,638,535	531,133	2,043,739	5,649,628	-	-	5,649,628
Office and occupancy	32,813	353,016	191,959	421,385	999,173	262,610	37,079	1,298,862
Meetings and events	3,647	9,727	30,636	29,796	73,806	6,396	39	80,241
Professional services	30,487	1,631	103,563	41,539	177,220	187,177	-	364,397
Travel and staff development	2,296	117,191	52,037	30,756	202,280	6,442	10,728	219,450
Depreciation	20,838	68,636	88,462	71,438	249,374	68,224	5,865	323,463
Total functional expenses	\$ 912,461	\$ 6,898,917	\$ 2,738,290	\$ 3,822,841	\$ 14,372,509	\$ 1,927,298	\$ 290,872	\$ 16,590,679

General Synod Council of the Reformed Church in America

Consolidated Statement of Cash Flows

Years Ended September 30, 2022 and 2021

	2022	2021
Cash Flows from Operating Activities		
Change in net assets	\$ (4,236,082)	\$ 3,744,158
Adjustments to reconcile change in net assets to net cash and cash equivalents from operating activities:		
Depreciation	300,972	323,463
Net realized and unrealized loss (gain) on investments	3,915,179	(2,078,493)
Noncash transfer of assets to third party	-	2,030,615
Gain on sale of property, plant, and equipment	-	(1,526)
Contributions restricted for long-term purposes	(2,800)	(3,100)
Change in value of beneficial interest in third-party perpetual trusts	543,957	(659,248)
Changes in operating assets and liabilities that (used) provided cash and cash equivalents:		
Related party receivables	(267,949)	-
Prepaid expenses and other assets	(233,218)	(91,392)
Accounts payable	94,094	(23,967)
Other liabilities	629,594	77,638
Amounts held for others	(242,974)	(199,417)
Net cash and cash equivalents provided by operating activities	500,773	3,118,731
Cash Flows from Investing Activities		
Purchases of investments	(13,499,295)	(11,110,118)
Proceeds from sales of investments	12,874,077	8,918,741
Purchase of property, plant, and equipment	(23,418)	-
Proceeds from sale of property, plant, and equipment	-	5,250
Net cash and cash equivalents used in investing activities	(648,636)	(2,186,127)
Cash Flows from Financing Activities		
Principal payments on capital lease	(24,434)	(22,561)
Payments to annuitants	(111,388)	(97,318)
Proceeds from contributions restricted for long-term purposes	2,800	3,100
Net cash and cash equivalents used in financing activities	(133,022)	(116,779)
Net (Decrease) Increase in Cash and Cash Equivalents	(280,885)	815,825
Cash and Cash Equivalents - Beginning of year	3,560,120	2,744,295
Cash and Cash Equivalents - End of year	\$ 3,279,235	\$ 3,560,120
Significant Noncash Transactions		
Investment loss (gain) allocated to amounts held for others	\$ 506,545	\$ (642,574)
Change in value of split-interest assets and liabilities	199,632	252,089

September 30, 2022 and 2021

Note 1 - Nature of Business

General Synod Council of the Reformed Church in America (the "GSC") serves as the executive committee of the General Synod of the Reformed Church in America (the "RCA"), as the committee of reference at meetings of the General Synod, and as the board of trustees of the General Synod. The GSC acts as the agent of the General Synod of the Reformed Church in America to enable its participation in God's work in the world and to equip congregations and assemblies for mission and ministry.

The accompanying consolidated financial statements include all administrative offices and program offices of the RCA. These consolidated financial statements do not include the accounts of all organizations of the RCA, such as the Board of Benefits Services of the Reformed Church in America, Inc. (BOBS); the Reformed Church in America Church Growth Fund, Inc. (RCACGF); congregations; schools; cemeteries; homes; seminaries; or any other RCA-affiliated associations, except insofar as financial transactions have taken place between them and the GSC (e.g., staff service charges, payments of benefits, and investments held for related organizations). Each is an operating entity distinct from the GSC, maintains separate accounts, carries on its own services and programs, and reports annually to its respective constituency.

The GSC is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Note 2 - Significant Accounting Policies

Basis of Accounting

The consolidated financial statements of the GSC have been prepared on the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America.

Principles of Consolidation

The GSC owns 89 percent of the net assets of the Michigan Condo Association at September 30, 2022 and 2021. As a majority owner, all assets and liabilities are recognized on the consolidated statement of financial position, and income is recognized on the consolidated statement of activities and changes in net assets. The amount owned by others is shown on the consolidated statement of financial position as part of net assets without donor restrictions as of September 30, 2022 and 2021. Changes in net assets without donor restrictions related to the noncontrolling interest were a decrease in net assets of \$17,762 and \$14,029 for the years ended September 30, 2022 and 2021, respectively. All intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The GSC considers cash on deposit, cash on hand, and certificates of deposit with original maturities of three months or less when purchased, as well as money market funds, to be cash equivalents. These cash and cash equivalent accounts at times exceed federally insured limits. The GSC has not experienced any loss on these accounts and does not believe that it is exposed to any significant risk. At September 30, 2022 and 2021, the GSC exceeded federally insured limits by \$3,029,235 and \$3,427,206, respectively.

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 2 - Significant Accounting Policies (Continued)

Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value. Unitized equities and unitized fixed income, which are not readily marketable, are measured at fair value, valued at net asset value per share as the practical expedient. Investments in certificates with an original maturity greater than three months are held at cost. Realized and unrealized gains and losses, interest, and dividends are included in investment income without donor restrictions in the consolidated statement of activities and changes in net assets unless a donor or law restricts their use. The various investments are exposed to a variety of uncertainties, including interest rate, market, and credit risks. Due to the level of risk associated with certain investments, it is possible that changes in the values of these investments could occur in the near term. Such changes could materially affect the amounts reported in the financial statements of the GSC.

Investments held for long-term purposes benefit the GSC programs and RCA-related organizations, including churches, colleges, and the GSC. Long-term investments held for the benefit of other organizations are recognized as a liability, amounts held for others, on the consolidated statement of financial position. Investment return allocated to amounts held for others is not recognized in the consolidated statement of activities and changes in net assets but rather increases or decreases the amount owed.

Property, Plant, and Equipment

Property, plant, and equipment are stated at cost or, if donated, at the estimated fair value at the date of donation. Depreciation is recorded using the straight-line method at various rates calculated to allocate the cost of the respective items over their estimated useful lives. Plant and equipment purchases over \$5,000 are capitalized. Plant and equipment purchases less than \$5,000 are expensed as incurred.

	Depreciable Life - Years
Buildings	5 - 40
Building improvements	5 - 30
Leasehold improvements	5 - 10
Furniture and equipment	3 - 15

Beneficial Interest in Third-party Perpetual Trusts

The GSC is named as a beneficiary in trusts. The GSC has recognized its interest in the trusts on the consolidated statement of financial position using its interest in the overall trusts and the underlying assets. The trusts are held by third parties that manage the assets and distribute the earnings as defined in the trust agreements. The GSC has the irrevocable right to receive income earned on the trust assets as long as the GSC continues to carry out and fulfill the purposes of its incorporation; however, under the trust agreements, the GSC will never receive the assets held in the trusts.

Liabilities Held Under Split-interest Agreements

The GSC has established gift annuity plans and charitable remainder trusts where donors may contribute assets to the GSC in exchange for the right to receive distributions during their lifetimes. These agreements are irrevocable and designate the GSC or other organizations to receive the residuum of the assets at the grantor's death. The majority of agreements do not list the GSC as the beneficiary but rather a reformed church in New York. Upon maturity of the agreement, the GSC remits the fair value of the funds to the church. During the life of the agreement, the GSC monitors the present value of future annuity payments compared to the market value of the funds to other beneficiaries and records a liability for the greater of the present value or market value.

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 2 - Significant Accounting Policies (Continued)

Classification of Net Assets

Net assets without donor restrictions are assets that are not subject to donor-imposed restrictions or for which the donor-imposed restrictions have expired or been fulfilled. Net assets in this category may be expended for any purpose in performing the primary objectives of the GSC.

Net assets with donor restrictions are net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the GSC or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Contributions and Grants

Unconditional promises to give cash and other assets to the GSC are reported at fair value on the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value on the date the gift becomes unconditional or is received. The gifts are reported as contributions with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or the purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities and changes in net assets as net assets released from restrictions.

Contributions made, referred to as grants on the consolidated statement of functional expenses, are recognized as expense at the time of formal approval. As of September 30, 2022, grants payable of approximately \$450,000 were included within other liabilities on the consolidated statement of financial position. There were no grants payable at September 30, 2021.

Conditional grants are not recognized as expense until barriers prescribed by the grant agreements are overcome. The GSC makes conditional grant commitments in advancement of its mission to fund church development projects through church multiplication programs. During the year ended September 30, 2021, the GSC made new conditional grant commitments of \$393,833. Conditional commitments of \$411,000 were outstanding at September 30, 2021. No new commitments were made in the year ended September 30, 2022, and there were no outstanding commitments at September 30, 2022.

Assessments

Assessment revenue is received from RCA classes based on upon the number of confessing members in the classes. Assessment revenue is reported at the amount that reflects the consideration to which the GSC has received for providing membership to its classes. The assessment was calculated at \$52.10 and \$52.01 per confessing member for calendar years 2022 and 2021, respectively. Generally, the GSC bills the classes quarterly. Approximately \$700,000 of these assessments was collected and passed on to the RCA theological institutions and BOBS during the years ended September 30, 2022 and 2021. As agent to the RCA theological institutions and BOBS, the GSC does not recognize revenue or expense related to these passed-through amounts.

Functional Allocation of Expenses

The costs of providing the various program and support services of the GSC have been summarized on a functional basis in the consolidated statements of activities and changes in net assets and functional expenses. Salaries and related expenses are allocated on an actual basis, where available, and on the basis of time and effort when not available. Certain office and occupancy and depreciation costs not directly attributable to specific program services or functions have been allocated to program and support services. Management allocates costs based on square footage and full-time equivalents attributed to the function. Although the methods of allocation used are considered reasonable, other methods could be used that would produce a different amount.

General Synod Council of the Reformed Church in America

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 2 - Significant Accounting Policies (Continued)

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including January 26, 2023, which is the date the financial statements were available to be issued.

Note 3 - Liquidity and Availability of Resources

The GSC's financial assets available within one year of September 30, 2022 and 2021 for general expenditure are as follows:

	2022	2021
Cash and cash equivalents	\$ 3,279,235	\$ 3,560,120
Accounts and related party receivables	519,431	186,283
Contributions receivable	180,434	120,002
Short-term investments	8,039,059	11,623,586
Total	<u>\$ 12,018,159</u>	<u>\$ 15,489,991</u>

The GSC's endowment funds consist of donor-restricted endowments and quasi-endowment funds. Income from donor-restricted endowments is restricted for specific purposes and, therefore, is not available for general expenditure. As described in Note 7, the quasi endowment has a spending rate of 5.5 percent. Appropriations of \$77,603 and \$1,077,000 from the quasi endowments and donor-restricted endowments, respectively, will be available within the next 12 months.

As part of the GSC's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the GSC invests cash in excess of daily requirements in short-term investments. To help manage unanticipated liquidity needs, the GSC has quasi-endowment funds of approximately \$5,100,000 and \$1,400,000 as of September 30, 2022 and 2021, respectively. Although the GSC does not intend to spend from its quasi-endowment funds other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation process, amounts from these funds could be made available if necessary.

Note 4 - Fair Value Measurements

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

Fair values determined by Level 1 inputs use quoted prices in active markets for identical assets that the GSC has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets in active markets and other inputs, such as interest rates and yield curves, that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset. These Level 3 fair value measurements are based primarily on management's own estimates using pricing models, discounted cash flow methodologies, or similar techniques taking into account the characteristics of the asset.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The GSC's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

General Synod Council of the Reformed Church in America

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 4 - Fair Value Measurements (Continued)

Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient or cost are not classified within a specific level in the fair value hierarchy below.

The following tables present information about the GSC's assets measured at fair value on a recurring basis at September 30, 2022 and 2021 and the valuation techniques used by the GSC to determine those fair values:

	Assets Measured at Fair Value on a Recurring Basis at September 30, 2022			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at September 30, 2022
Assets				
Investments:				
Investments measured at cost -				
Investment certificates	\$ -	\$ -	\$ -	\$ 861,573
Fixed income	-	12,914,083	-	12,914,083
Total investments	-	12,914,083	-	13,775,656
Investments held for long-term purposes:				
Investments measured at cost -				
Money market funds	-	-	-	129,796
Fixed income	-	6,869,382	-	6,869,382
Equity securities	16,013,360	-	-	16,013,360
Total investments held for long-term purposes	16,013,360	6,869,382	-	23,012,538
Investments held under split-interest agreements:				
Investments held at cost - Money market funds	-	-	-	3,112
Investments held at net asset value:				
Unitized fixed income	-	-	-	193,405
Unitized equities	-	-	-	827,283
Total investments held under split-interest agreements	-	-	-	1,023,800
Beneficial interest in third-party perpetual trusts	-	-	1,613,697	1,613,697
Total assets	\$ 16,013,360	\$ 19,783,465	\$ 1,613,697	\$ 39,425,691

General Synod Council of the Reformed Church in America

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 4 - Fair Value Measurements (Continued)

	Assets Measured at Fair Value on a Recurring Basis at September 30, 2021			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at September 30, 2021
Assets				
Investments:				
Investments measured at cost -				
Investment certificates	\$ -	\$ -	\$ -	\$ 847,521
Fixed income	-	15,484,158	-	15,484,158
Equity securities	1,352,021	-	-	1,352,021
Total investments	1,352,021	15,484,158	-	17,683,700
Investments held for long-term purposes:				
Investments measured at cost -				
Money market funds	-	-	-	80,016
Fixed income	-	4,557,287	-	4,557,287
Equity securities	18,152,309	-	-	18,152,309
Total investments held for long-term purposes	18,152,309	4,557,287	-	22,789,612
Investments held under split-interest agreements:				
Investments held at cost - Money market funds	-	-	-	4,999
Investments held at net asset value:				
Unitized fixed income	-	-	-	237,775
Unitized equities	-	-	-	1,092,046
Total investments held under split-interest agreements	-	-	-	1,334,820
Beneficial interest in third-party perpetual trusts	-	-	2,157,654	2,157,654
Total assets	\$ 19,504,330	\$ 20,041,445	\$ 2,157,654	\$ 43,965,786

The fair value of fixed income at September 30, 2022 and 2021 was determined primarily based on Level 2 inputs. The GSC estimates the fair value of these investments using quoted market prices and other market data for the same or comparable instruments and transactions in establishing prices, discounted cash flow models, and other pricing models. These models are primarily industry-standard models that consider various assumptions, including time value and yield curve, as well as other relevant economic measures.

General Synod Council of the Reformed Church in America

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 4 - Fair Value Measurements (Continued)

Investments held at net asset value consist of funds held at a financial institution, where the GSC owns units in a fund and the underlying assets are invested in various securities. Unitized equities consist of several underlying international and domestic equity funds. These equity funds may include common stocks, securities convertible into common stocks, American depository receipts, global depository receipts, preferred stocks, options, warrants, futures contracts, and interest in private equity or hedge funds. Unitized fixed-income investments consist of investment-grade corporate debt; governmental; government agency; and mortgage-backed fixed-income securities of issuers located in the United States and global fixed-income assets, such as U.S. Treasuries, non-U.S. sovereign credit instruments, senior secured loans, distressed debt, or derivatives. The main purpose of these funds is to hold assets under split-interest agreements. As of September 30, 2022 and 2021, there were no unfunded commitments or redemption restrictions for these investments held at net asset value.

The fair value of the beneficial interest was determined based on the underlying investments, held by independent trustees, and the GSC's interest in those assets. The GSC receives periodic distributions of income from the beneficial interest, in accordance with the trust documents, but it does not expect to receive any of the underlying assets.

The beneficial interest had realized and unrealized (losses) gains of \$(543,957) and \$659,248 for the years ended September 30, 2022 and 2021, respectively. These amounts are reported on the consolidated statement of activities and changes in net assets.

Both observable and unobservable inputs may be used to determine the fair value of positions classified as Level 3 assets. As a result, the unrealized (losses) gains for the beneficial interest in third-party perpetual trusts presented in the tables above may include changes in fair value that were attributable to both observable and unobservable inputs.

Note 5 - Property, Plant, and Equipment

Property, plant, and equipment are summarized as follows as of September 30:

	2022	2021
Land	\$ 471,780	\$ 471,780
Buildings	7,761,256	7,761,256
Building improvements	510,667	494,595
Furniture and equipment	841,794	873,659
Leasehold improvements	508,105	508,105
Total cost	10,093,602	10,109,395
Accumulated depreciation	6,821,326	6,559,565
Net property, plant, and equipment	<u>\$ 3,272,276</u>	<u>\$ 3,549,830</u>

Depreciation expense for 2022 and 2021 was \$300,972 and \$323,463, respectively.

Note 6 - Net Assets

Board-designated net assets consist of the following as of September 30:

	2022	2021
Board-designated net assets:		
Investment in property, plant, and equipment	\$ 3,272,276	\$ 3,549,830
Investments held for long-term purposes	5,124,697	1,364,422
Total board-designated net assets	<u>\$ 8,396,973</u>	<u>\$ 4,914,252</u>

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Notes to Consolidated Financial Statements

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Note 6 - Net Assets (Continued)

Net assets with donor restrictions as of September 30 are available for the following purposes:

	2022	2021
Subject to expenditures for a specified purpose:		
GSC ministry programs	\$ 5,690,423	\$ 6,024,009
LEAN	7,348	7,698
Work of the General Synod	38,826	28,407
Total subject to expenditures for a specified purpose	5,736,597	6,060,114
Subject to the GSC's spending policy and appropriation:		
GSC ministry programs	5,288,405	8,084,627
Advancement	548,885	528,973
Work of the General Synod	104,807	119,127
Total subject to the GSC's spending policy and appropriation	5,942,097	8,732,727
Not subject to appropriation or expenditure		
GSC ministry programs	7,568,115	7,565,315
Advancement	650,000	650,000
Third-party perpetual trusts	1,613,697	2,157,654
Total not subject to appropriation or expenditure	9,831,812	10,372,969
Total	\$ 21,510,506	\$ 25,165,810

The GSC ministry programs represent restrictions that coincide with the GSC's vision for ministry, church planting, and mission. Included within the GSC ministry programs are donor-restricted endowment funds, in which the corpus is held as net assets with donor restrictions - restricted in perpetuity, and accumulated earnings that have not yet been appropriated are held as net assets with donor restrictions - restricted by purpose or time. Interest on the donor-restricted funds is to be used for a variety of purposes, including missionary support, various RCA programs, and general and administrative support of the GSC.

Note 7 - Donor-restricted and Board-designated Endowments

The GSC's endowment consists of approximately 140 individual funds for a variety of purposes and includes both donor-restricted endowment funds and funds designated by the GSC to function as endowments. Net assets associated with endowment funds, including funds designated by the GSC to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

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Note 7 - Donor-restricted and Board-designated Endowments (Continued)

Interpretation of Relevant Law

The GSC is subject to the State Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the board of trustees appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The board of trustees of the GSC had interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the GSC considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The GSC has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. Additionally, in accordance with SPMIFA, the GSC considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the GSC and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the GSC
- The investment policies of the GSC

Endowment Net Asset Composition by Type of Fund
as of September 30, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated endowment funds	\$ 5,124,697	\$ -	\$ 5,124,697
Donor-restricted endowment funds:			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by the donor	-	8,218,115	8,218,115
Accumulated investment gains	-	5,942,097	5,942,097
Total donor-restricted endowment funds	-	14,160,212	14,160,212
Total	\$ 5,124,697	\$ 14,160,212	\$ 19,284,909

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Note 7 - Donor-restricted and Board-designated Endowments (Continued)

	Changes in Endowment Net Assets for the Fiscal Year Ended September 30, 2022		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - Beginning of year	\$ 1,364,422	\$ 16,948,042	\$ 18,312,464
Investment loss - Net	(389,268)	(1,943,656)	(2,332,924)
Contributions	-	2,800	2,800
Appropriation of endowment assets for expenditure	(130,207)	(846,974)	(977,181)
Transfers to create board-designated endowment funds	4,279,750	-	4,279,750
Endowment net assets - End of year	<u>\$ 5,124,697</u>	<u>\$ 14,160,212</u>	<u>\$ 19,284,909</u>
	Endowment Net Asset Composition by Type of Fund as of September 30, 2021		
	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated endowment funds	\$ 1,364,422	\$ -	\$ 1,364,422
Donor-restricted endowment funds:			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by the donor	-	8,215,315	8,215,315
Accumulated investment gains	-	8,732,727	8,732,727
Total donor-restricted endowment funds	-	16,948,042	16,948,042
Total	<u>\$ 1,364,422</u>	<u>\$ 16,948,042</u>	<u>\$ 18,312,464</u>
	Changes in Endowment Net Assets for the Fiscal Year Ended September 30, 2021		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - Beginning of year	\$ 1,210,285	\$ 15,224,692	\$ 16,434,977
Investment return - Net	237,774	2,366,761	2,604,535
Contributions	-	3,100	3,100
Appropriation of endowment assets for expenditure	(324,605)	(646,511)	(971,116)
Transfers to create board-designated endowment funds	240,968	-	240,968
Endowment net assets - End of year	<u>\$ 1,364,422</u>	<u>\$ 16,948,042</u>	<u>\$ 18,312,464</u>

Underwater Endowment Funds

As of September 30, 2022 and 2021, there were no funds with deficiencies.

Notes to Consolidated Financial Statements

September 30, 2022 and 2021

Note 7 - Donor-restricted and Board-designated Endowments (Continued)

Return Objectives and Risk Parameters

The GSC has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the GSC must hold in perpetuity or for a donor-specified period, as well as board-designated funds. This policy includes performance guidelines, which are intended to provide quantifiable benchmarks to measure and evaluate portfolio risk and return. The methodology for determining portfolio performance is a time-weighted, total return basis. A blended measurement of 70 percent of the S&P 500 Stock Composite Index with dividends and 30 percent Bank of America MLC/G 1-10 Year Index is used as the benchmark index.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the GSC relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The GSC targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The GSC appropriates for distribution a percentage of the 20 quarter rolling average of the endowment fund's fair value. The rate established for distribution was 5.5 percent and 5.0 percent for fiscal years 2022 and 2021, respectively. In establishing this policy, the GSC considered the long-term expected return on its endowment. This is consistent with the GSC's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Note 8 - Retirement Plan

The GSC has adopted participation in a 403(b) defined contribution plan covering all eligible employees of the GSC. The plan is offered and administrated by BOBS. The GSC contributes 11 percent of all eligible employees' salaries to the plan. For the years ended September 30, 2022 and 2021, the GSC contributed approximately \$639,000 and \$691,000, respectively, to employee accounts.

Note 9 - Leases

The GSC has various leases of office space and copier equipment. Lease expense for the years ended September 30, 2022 and 2021 was approximately \$93,000 and \$77,000, respectively. Lease expense is net of approximately \$70,000 of sublease income received during fiscal years 2022 and 2021. The expected future lease payments, net of payments covered by the sublease arrangement, are as follows:

<u>Years Ending September 30</u>	<u>Amount</u>
2023	\$ 39,794
2024	20,925
2025	5,220
Total	<u>\$ 65,939</u>

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Notes to Consolidated Financial Statements

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Note 10 - Related Party Transactions

The GSC is related to certain organizations within the RCA under the ecclesiastical supervision of the General Synod through the GSC. There is a close working relationship among the GSC and these related organizations.

As a result, the GSC's mission and purpose are unavoidably intertwined with those of the related agencies, and there are numerous relationships with these parties. Those relationships include the sharing of certain employees included in shared service fees; combined funds in the GSC investments, the GSC's management of those assets, and the potential for the GSC to invest in RCACGF's debt securities; RCACGF grants made to the GSC; the sharing of office space, office supplies, computers, and other office resources; and the payment of retirement benefits to BOBS. The GSC also collects and remits BOBS' share of assessment fees. For the years ended September 30, 2022 and 2021, assessment fees remitted to BOBS were \$232,123 and \$252,114, respectively.

The following is a description of transactions between the GSC and the assets, liabilities, revenue, and expenses of related parties:

	<u>2022</u>	<u>2021</u>
Assets:		
Investment in RCACGF certificates	\$ 861,573	\$ 847,521
Accounts receivable from BOBS	59,213	13,303
Accounts receivable from RCACGF	249,691	27,652
	<u>1,170,477</u>	<u>888,476</u>
Total	<u>\$ 1,170,477</u>	<u>\$ 888,476</u>
Liabilities - Amounts held for others in investments held for long-term purposes:		
RCACGF	\$ 635,273	\$ 757,124
Other RCA-affiliated organizations	3,092,356	3,720,024
	<u>3,727,629</u>	<u>4,477,148</u>
Total	<u>\$ 3,727,629</u>	<u>\$ 4,477,148</u>
Revenue:		
RCACGF for shared services	\$ 88,368	\$ 84,665
BOBS for shared services	180,393	173,127
BOBS for endowment administration	55,838	47,256
Interest earned on RCACGF certificates	14,052	20,349
Grants from RCACGF	800,000	780,000
	<u>1,138,651</u>	<u>1,105,397</u>
Total	<u>\$ 1,138,651</u>	<u>\$ 1,105,397</u>
Expenses:		
Retirement benefits paid to BOBS	\$ 638,593	\$ 691,306
Health care benefits paid to BOBS	7,461	8,374
Sublease payments received from BOBS and offsetting rent expense	(70,293)	(70,293)
Distributions from investments held for long-term purposes:		
RCACGF	34,704	29,508
Other RCA-affiliated organizations	242,973	169,909
Investment (loss) earnings on investments held for long-term purposes:		
RCACGF	(121,851)	78,564
Other RCA-affiliated organizations	(384,694)	564,010
	<u>346,893</u>	<u>1,471,378</u>
Total	<u>\$ 346,893</u>	<u>\$ 1,471,378</u>

Note 11 - Risks and Uncertainties

RCA Restructuring Team

After years of disagreement on sexuality, interpretation of Scripture, polity, and other tensions, the denomination appointed and tasked the Vision 2020 Team with considering how - and if - the RCA could live together in the tension. At the suggestion of the Vision 2020 Team, the restructuring team was approved by General Synod 2021. General Synod 2021 also affirmed that the RCA should continue to live in the tension and that people who no longer want to live in the tension have an avenue to leave, with the blessing of the remaining churches. The work of the restructuring team is to propose changes to the denomination's organizational structure that better allow for living in tension. The new structure will also be optimized for sustained spiritual and organizational health. During fiscal year 2022, some churches have pursued those avenues to leave the RCA. This will result in decreased assessment revenue and contributions to the GSC. The restructuring team will bring its proposals to General Synod 2024; an interim report is expected in 2023.